Annual Impact Report
2019–2020
## Impact at a glance

- **More than 450** locations across the Greater Toronto Area
- **707,569** community connections
- **53,517** people received $5.078 million in financial assistance

<table>
<thead>
<tr>
<th>Service</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Camping &amp; Outdoor Education</td>
<td>36,904</td>
</tr>
<tr>
<td>Child Care &amp; Family Services</td>
<td>265,704</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>8,869</td>
</tr>
<tr>
<td>Employment Services</td>
<td>35,208</td>
</tr>
<tr>
<td>Health &amp; Fitness</td>
<td>150,500</td>
</tr>
<tr>
<td>Global Initiatives</td>
<td>13,238</td>
</tr>
<tr>
<td>Immigrant Services</td>
<td>72,755</td>
</tr>
<tr>
<td>Youth Services</td>
<td>116,628</td>
</tr>
<tr>
<td>Youth Leadership</td>
<td>1,522</td>
</tr>
<tr>
<td>Teen Night™ Members</td>
<td>6,241</td>
</tr>
</tbody>
</table>

**MADE POSSIBLE BY**

- **17,308** donors
- **5,355** volunteers
- **6,634** staff
When we started our 2019–2020 fiscal year, basketball fever was sweeping the region with an NBA championship in sight. With its low barrier to entry, the game has long provided a sense of belonging for the young and the young at heart. We felt that sense of community intensify as people from all ages and stages of life cheered on our “national” team. Our Y was also excited to be making progress on three new Centres of Community in Vaughan and Toronto where more connections could be made, on and off the court.

In January, all that changed. We began to proactively monitor and plan for an emerging virus — preparation that would prove valuable as COVID-19 became a global pandemic before our fiscal year ended. The joyful, busy pick-up games in our gyms gave way to physical distancing and temporary closures. But the sense of community remained across all of our programs.

While the speed with which our lives changed could understandably give rise to a sense of organizational paralysis, the Y continued a long tradition of adapting to community needs, especially in a time of crisis.

The pandemic has amplified many of the inequities that already existed across our region.

When our community needed us, the Y stepped up. Members, volunteers, participants, and staff came together, adapting to challenges. As did the more than 500 donors who, in an act of collective kindness, raised $1 million for our Y-GTA COVID-19 Response Fund, allowing us to deliver our programs and services.

Our Y pivoted in creative and innovative ways that leave us humbled and proud. Although the future is not clear, we know that it will be brighter for many because of the people at our Y. Our work is still needed and we continue to step up so that every individual can shine.

Ryan Brain, Board Chair, YMCA of Greater Toronto

Medhat Mahdy, President and CEO, YMCA of Greater Toronto
Together, we have never shone brighter

Since the invention of basketball, by a Canadian at a Y, the Y has been a place for everyone — from children to teenagers and young adults to retirees — to shoot some hoops. Pick-up basketball is one of the most popular activities at YMCAs across the Greater Toronto Area, and thousands of children fall in love with the game on our courts every year.

But what we saw in our basketball programs after the Raptors began their playoff run in 2019 was nothing short of remarkable. In June and July of 2019, we saw unprecedented spikes in basketball registration across the GTA. Participation in our basketball Day Camps in Toronto alone grew by 67% compared to 2018.

Of course, our passion is about much more than basketball. Something special was happening in our region and you didn’t have to be courtside in the playoffs to feel it. It’s something we are all a part of — community.

Creating a community where people can shine is at the heart of all that we do at the Y. Across all 300 of our licensed child care centres, our programs for newcomers, our immigrant services, our youth leadership opportunities, our camps, and more, people choose the Y because it feels like home.

That commitment to community was evident as our charity quickly pivoted and adapted our programs as many physical locations temporarily closed in March 2020 due to the emergence of COVID-19. Our community came together in new ways. We continued to connect with people remotely as they stayed home to keep others safe. Free health and fitness classes on Facebook Live quickly expanded to include camp activities and daily story times. Job seekers, newcomers, and youth were supported remotely and thousands of phone calls to older adults in our community — some of whom were already facing isolation — led to the development of an online community called The Bright Spot to connect them.

Increased digital offerings and programs for seniors were already among the priorities identified in our new five-year strategic plan and the pandemic sped their implementation.

We also introduced safety precautions, allowing vulnerable and 2SLGBTQ+ youth to continue to find shelter at our Vanauley Street YMCA and YMCA Sprott House throughout the pandemic without interruption. After all, how could these young people shelter at home without a home?

While many of our physical centres temporarily closed to regular activities, we looked for new ways to use them in support of our community. We worked with governments to reopen 14 of our locations to emergency child care for healthcare and frontline workers who were providing essential services. We partnered on food security, planning pop up food banks, a food sorting station, and hosting drive thru food drives. And we reached out to local hospitals to offer our larger spaces for surge capacity if needed.

When times are tough, the Y steps up. It always has — in times of natural disaster, in times of war and in times of pandemic. We continue to step up for our community today with the support of donors, volunteers, members, participants, and staff. Together, we have never shone brighter.
YMCA of Greater Toronto volunteer line dancing instructor Donna MacDougall Hunt epitomizes stepping up. "After COVID hit my neighbours suggested I continue teaching line dancing classes for our street!" she says. "We have people of all ages and abilities, so I make sure to offer low, medium and high levels of difficulty so everyone can shine in their own way during the class. And of course, we make sure to stay physically distant by drawing lines on the sidewalk with chalk. I’ll continue doing this as long as it’s needed."
Before the COVID-19 pandemic struck, rapid growth and inequity were already threatening to leave vulnerable individuals and families behind. These extraordinary times have amplified the disparities communities across the GTA are experiencing, deeply affecting some people more than others. Now, more than ever before, we need to ensure no one is left behind. We need to provide a strong sense of inclusion and place for everyone.

By giving this past year, donors have done just that. Their generosity has made it possible for Beverley, a mother working on the front lines of COVID-19, to feel relief knowing her child was safe and thriving in our care. For Nada, a teenager, to come into her own by discovering her capacity for leadership. For Lena, a newcomer, forced to start all over again, to find not only employment, but self-confidence. For the Spencer Family to grow and thrive, at every age and stage. And for Virginia, an older adult, to overcome the isolation caused by lockdown by joining others her age in our new online community. We invite you to discover their stories — including those of our inspirational donors — in the 2019–2020 Gratitude Report to Donors.

The challenges intensified by social distancing aren’t going away. But, together, we can continue to make a difference. We can ensure people of all ages and walks of life can come together, reconnect, and recover, together — as those of you who gave to the Y-GTA COVID-19 Response Fund have proven. In a collective act of caring, more than 500 donors cumulatively gave over $1 million dollars, helping the Y deliver our proven programs and supports when individuals and families needed them most.

At the Y, we’re driven by hope and optimism. We believe in a brighter future where everyone gets a fair chance to shine — like we know you do, too. Visit ymca-gta.org/annualreport to read our 2019–2020 Gratitude Report to Donors and learn how you can join donors who are making a real difference in the lives of others.

“I’m grateful for every generous donor who has contributed to the Y’s culture of giving. Together, they’ve shown change is possible.”
— John MacIntyre, Vice Chair, YMCA of Greater Toronto Board of Directors
The Mayor of Vaughan, the Hon. Maurizio Bevilacqua (centre), and the President and CEO of the YMCA of Greater Toronto, Medhat Mahdy, announced Vaughan business leaders Peter Cortellucci (right) and Andrea DeGasperis-Ronco (left) as Co-Chairs of the YMCA of Greater Toronto’s Strong Start, Great Future Capital Campaign Cabinet in Vaughan. Their efforts are in support of the Vaughan Metropolitan Centre YMCA — the largest of three new YMCA of Greater Toronto Centres of Community currently under construction.
As of March 31, 2020

**Strong Start, Great Future $5,000+**

$3,000,000–$4,999,999
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$2,000,000–$2,999,999
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Longo’s Family Charitable Foundation
OPUS Homes
Scotiabank
Toronto Blue Jays – Jays Care Foundation
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David & Shelaya Wilson
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April 1, 2019 to March 31, 2020

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“Now is the moment everything is on the table and everything is being revealed. Everybody is in this together, and we can change things for the better.”
— Donette Chin-Loy Chang, Donor
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*By pulling together and giving back, we can reap tremendous dividends for our communities.  
— John McCluskey, Co-Founder and President, CEO & Director, Alamos Gold, and Donor

*We know the new Y in Vaughan will foster a perfect sense of belonging.  
— Jesse Longo, Ambassador of the Longo’s Family Charitable Foundation

*$10,000 and up
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As of July 17, 2020

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As of October 2019

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- Anonymous Donors

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“The Slaight Family Foundation is pleased to assist the YMCA in providing funds for the food needs of our most vulnerable youth during the COVID-19 pandemic.”

— Gary Slaight, President & CEO, The Slaight Family Foundation

---

**YMCA Network**

- Africa Alliance of YMCAs (AAYMCA)
- Latin American and Caribbean Alliance of YMCAs (LACA-YMCA)
- North American YMCA Development Organization
- World Alliance of YMCAs
- YMCA Canada
- YMCA Canadian Urban Group
- YMCA North American Network
- YMCA Ontario
- YMCA World Urban Network
- YMCA International Partners:
  - YMCA Ghana
  - YMCA Liberia
  - YMCA Medellin
  - YMCA Mexico City
  - YMCA Senegal

**Funding Partners**

- Government of Canada
- Government of Ontario
- Municipal and Regional Governments:
  - City of Toronto
  - City of Vaughan
  - Dufferin County
  - Region of Halton
  - Regional Municipality of Peel
  - City of Kawartha Lakes
  - Regional Municipality of Durham
  - Regional Municipality of York
  - Simcoe County
- United Way Greater Toronto
Board of Directors

Ryan Brain, Board Chair
President & Chief Executive Officer
WSP Canada

Ravina Bains
Vice President, Business Banking & Wealth Management Integration
Scotiabank

Pierre Bergevin
Managing Partner
BFIN

Barbara Fox
CEO
Enterprise

David Green
Principal
Greenrock Investments Limited

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Corporate and Philanthropic Director

Jeanette MacDonald
Managing Director Automotive Finance
BMO Canadian Commercial Banking

John MacIntyre, Vice Chair
Partner
Birch Hill Equity Partners

Akosua Matthews
Barrister at Law
Falconers LLP

Peter MacLeod
Principal and Founder
MASS LBP

Dr. David McKeown
Public Health Physician

Ahila Poologaindran
Senior Strategic Advisor, Office of the Deputy Solicitor General
Ministry of the Solicitor General

Margot Ritchie
Senior Director and Portfolio Manager, Private Wealth Management
Jarislowsky Fraser Limited

Manjit Sharma
Consultant & Interim CFO
WSP Canada

Mark Shulgan
Managing Director
OMERS Growth Equity

Audit, Compliance & Control Systems Committee
April 1, 2019 to March 31, 2020

Committee Chair
Manjit Sharma

Board Members
Pierre Bergevin
David Green
Jeanette MacDonald
Ahila Poologaindran
Margot Ritchie

Community Members
Richard Nesbitt (SSGF Campaign Cabinet Co-Chair)
Paul Bailey (Vaughan)
Kaye Bland (Vaughan)
Luciano Blandi (Vaughan)
Paul Brink
Linli Chee
Peter Cortellucci (Vaughan Cabinet Co-Chair)
Peter Deeb
Andrea DeGasperis-Ronco (Vaughan Cabinet Co-Chair)
Riccardo Del Vecchio (Vaughan)
Julian De Meneghi (Vaughan)
Rob Falbo (Vaughan)
Sakina Fazel (Vaughan)
Steven C. Ferri (Vaughan)
Jonathan L. Frustaglio (Vaughan)
Jake Herman
Noorez Lalani
Jeffrey Litwin
Aurel Lonian (Vaughan)
Irene Markus
Matthew Mongillo (Vaughan)
Stephen C. Murphy
Mario Orrico (Vaughan)
Tim Penner
Hon. David R. Peterson (Campaign Advisor)
Sharon Ranson
Steve Ranson
Satwik Sharma
Marty Shaw
Helen Sinclair
David Skurka
Jeff Snowden
Brian Valvasori
David Vigliatore (Vaughan)
John Wilkinson

Development Committee
April 1, 2019 to March 31, 2020

Committee Chair
John MacIntyre (also Strong Start, Great Future Campaign Cabinet Co-Chair)

Board Members
Ryan Brain
Barbara Fox
David Green
Martine Irman

Community Members
Jennifer Babe
Andrew Hunter
David Marrello
Steve Ranson
Basima Roshan
Martha Tory

Staff
Debbie Sevenpifer
Sandra Kalpouzos
Mahin Iran

Richard Nesbitt (SSGF Campaign Cabinet Co-Chair)
Paul Bailey (Vaughan)
Kaye Bland (Vaughan)
Luciano Blandi (Vaughan)
Paul Brink
Linli Chee
Peter Cortellucci (Vaughan Cabinet Co-Chair)
Peter Deeb
Andrea DeGasperis-Ronco (Vaughan Cabinet Co-Chair)
Riccardo Del Vecchio (Vaughan)
Julian De Meneghi (Vaughan)
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Sharon Ranson
Steve Ranson
Satwik Sharma
Marty Shaw
Helen Sinclair
David Skurka
Jeff Snowden
Brian Valvasori
David Vigliatore (Vaughan)
John Wilkinson
Investment Committee
April 1, 2019 to March 31, 2020

Committee Chair
Mark Shulgan

Board Members
Manjit Sharma
Margot Ritchie

Community Members
Mark Foerster
Neil Labatte
Robert Lord
Emilie Ong
Joel Roberts
Michael Walsh

Youth Advisory Committee
April 1, 2019 to March 31, 2020

Community Members
Noor Abbas
River Hatt
Abdi Hersi
Nigel Lake
David Marrello
Rita Osmanalyan
Savraj Syan
Brandon Tomassi
Falgun Trivedi
Shancie Teape
Natasha Tsoy
Suman Virdee

Staff
Medhat Mahdy
Debbie Sevenpifer
Mahin Irani
Kleine Achiles

Special Advisor
Janet Maclaren

Staff
Medhat Mahdy
Moira MacDougall

Strategic Planning Task Force
April 1, 2019 to March 31, 2020

Task Force Chair
Ryan Brain

Board Members
Barbara Fox
John McIntyre
Akosua Matthews
Dr. David McKeown
Peter MacLeod, Facilitator

Community Members
Katherine Chislett
Michelle E. DiEmanuele
Melanie Hare
Gordon O’Neill
David Marrello
Meaghan Mendonca
Tim Penner

Senior Management Team
April 1, 2019 to March 31, 2020
Titles as of March 31, 2020

Medhat Mahdy, President and CEO
Lesley Davidson, Chief Operations Officer
Melanie Laflamme, Chief People Officer
Wendy McDowall, Chief Development Officer
Jane Pyper, Chief Strategy Officer
Debbie Sevenpifer, Chief Financial Officer
Linda Cottes, Senior Vice President, Operations - Child & Family Development
Gayle Gioiosa, Vice President, Process Improvement Member Services
Tina Goldis, Vice President, Property Management - Leased Sites
Nora Gorman, Vice President, Marketing and Communications
Michael Hall, Vice President, Program Research & Development
Darlene Holowachuk, Senior Vice President, Operations - Employment & Community
Jim Janzen, Senior Vice President, YMCA Ontario Resource Development Centre
Sandra Kalpouzos, Vice President, Finance
Gordon Lee Chan, Senior Vice President, Information Services & Technology
Tammy MacDonald, Senior Vice President, Operations - Health and Fitness
Brandon McClounie, Vice President, Camping & Outdoor Education
Dino Melissa, Vice President, Property Development
Todd Pierce, Vice President, New Asset Development and Real Estate
Rania Shuggi, Vice President, Risk Intelligence
Alex Versluis, Senior Vice President, Property Management & Development
Mehdi Zobeiry, Vice President / General Manager Central YMCA
**Financial Statements**

**Statement of Financial Position**  As of March 31, 2020 (in thousands of dollars)

### ASSETS

<table>
<thead>
<tr>
<th>Current assets</th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>25,431</td>
<td>16,706</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>15,455</td>
<td>16,563</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>1,076</td>
<td>1,102</td>
</tr>
<tr>
<td>Long-term accounts receivable</td>
<td>53,505</td>
<td>32,431</td>
</tr>
<tr>
<td>Investments</td>
<td>16,418</td>
<td>16,246</td>
</tr>
<tr>
<td>Capital assets</td>
<td>234,467</td>
<td>191,688</td>
</tr>
<tr>
<td></td>
<td><strong>346,352</strong></td>
<td><strong>274,736</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES

<table>
<thead>
<tr>
<th>Current liabilities</th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>39,364</td>
<td>29,889</td>
</tr>
<tr>
<td>Long-term debt*</td>
<td>1,199</td>
<td>887</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>9,212</td>
<td>9,333</td>
</tr>
<tr>
<td></td>
<td><strong>49,775</strong></td>
<td><strong>40,109</strong></td>
</tr>
<tr>
<td>Long-term debt</td>
<td>90,163</td>
<td>57,066</td>
</tr>
<tr>
<td>Deferred capital contributions</td>
<td>108,350</td>
<td>80,646</td>
</tr>
<tr>
<td></td>
<td><strong>248,288</strong></td>
<td><strong>177,821</strong></td>
</tr>
</tbody>
</table>

### FUND BALANCES

<table>
<thead>
<tr>
<th>Fund balances</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>(10,944)</td>
<td>(8,847)</td>
</tr>
<tr>
<td>Internally restricted</td>
<td>92,822</td>
<td>89,595</td>
</tr>
<tr>
<td>Endowment</td>
<td>16,186</td>
<td>16,167</td>
</tr>
<tr>
<td></td>
<td><strong>98,064</strong></td>
<td><strong>96,915</strong></td>
</tr>
<tr>
<td></td>
<td><strong>346,352</strong></td>
<td><strong>274,736</strong></td>
</tr>
</tbody>
</table>

*Included in the long-term debt is the City of Vaughan’s share of the principal outstanding on construction for the Vaughan Metropolitan Centre YMCA, in the amount of $45,311*
A complete set of financial statements are available online at [ymcagta.org](http://ymcagta.org), or by contacting us at 1-800-223-8024.
The Canada Revenue Agency also provides information on all registered charities in Canada at [canada.ca/en/services/taxes/charities](http://canada.ca/en/services/taxes/charities).
The YMCA of Greater Toronto is accredited by Imagine Canada's Standards Program for excellence in accountability, transparency, and good governance. The Standards Program Trustmark is a mark of Imagine Canada, used under licence by the YMCA of Greater Toronto.

**Statement of Operations** For the year ended March 31, 2020 (in thousands of dollars)

<table>
<thead>
<tr>
<th>Revenue</th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government</td>
<td>132,728</td>
<td>131,036</td>
</tr>
<tr>
<td>Program fees</td>
<td>97,532</td>
<td>90,277</td>
</tr>
<tr>
<td>Membership fees</td>
<td>34,469</td>
<td>35,675</td>
</tr>
<tr>
<td>Other</td>
<td>5,553</td>
<td>8,615</td>
</tr>
<tr>
<td>Amortization of deferred capital contributions</td>
<td>3,138</td>
<td>6,076</td>
</tr>
<tr>
<td>Donations</td>
<td>2,615</td>
<td>2,469</td>
</tr>
<tr>
<td>Investment Income</td>
<td>980</td>
<td>710</td>
</tr>
<tr>
<td>United Way</td>
<td>890</td>
<td>1,222</td>
</tr>
<tr>
<td></td>
<td><strong>277,905</strong></td>
<td><strong>276,080</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and benefits</td>
<td>186,049</td>
<td>170,978</td>
</tr>
<tr>
<td>Program costs</td>
<td>56,920</td>
<td>61,703</td>
</tr>
<tr>
<td>Financing costs</td>
<td>650</td>
<td>648</td>
</tr>
<tr>
<td>Occupancy costs</td>
<td>24,321</td>
<td>23,282</td>
</tr>
<tr>
<td>Allocation to YMCA Canada</td>
<td>1,201</td>
<td>1,283</td>
</tr>
<tr>
<td>Amortization of capital assets</td>
<td>7,019</td>
<td>13,073</td>
</tr>
<tr>
<td></td>
<td><strong>276,160</strong></td>
<td><strong>270,967</strong></td>
</tr>
</tbody>
</table>

| Excess of revenue over expenses before undernoted item | 1,745 | 5,113 |
| Change in fair value of investments                | (638) | (346) |
| Excess of revenue over expenses for the year       | 1,107 | 4,767 |
**Statement of Changes in Net Assets** For the year ended March 31, 2020 (in thousands of dollars)

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Unrestricted $</td>
<td>Internally restricted $</td>
</tr>
<tr>
<td>Net assets - Beginning of year</td>
<td>(8,847)</td>
<td>89,595</td>
</tr>
<tr>
<td>Excess of revenue over expenses for the year</td>
<td>1,107</td>
<td>—</td>
</tr>
<tr>
<td>Interfund transfers</td>
<td>(3,204)</td>
<td>3,227</td>
</tr>
<tr>
<td>Endowment contributions</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Net assets - End of year</td>
<td>(10,944)</td>
<td>92,822</td>
</tr>
</tbody>
</table>
# Audited Statement of Operations
For the years 2016 to 2020 (in thousands of dollars)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Government</td>
<td>102,522</td>
<td>110,225</td>
<td>113,747</td>
<td>131,036</td>
<td>132,728</td>
</tr>
<tr>
<td>Program fees</td>
<td>68,625</td>
<td>76,464</td>
<td>84,156</td>
<td>90,277</td>
<td>97,532</td>
</tr>
<tr>
<td>Membership fees</td>
<td>35,041</td>
<td>35,238</td>
<td>36,062</td>
<td>35,675</td>
<td>34,469</td>
</tr>
<tr>
<td>Other</td>
<td>4,253</td>
<td>3,778</td>
<td>3,835</td>
<td>8,615</td>
<td>5,553</td>
</tr>
<tr>
<td>Donations</td>
<td>2,415</td>
<td>2,406</td>
<td>2,810</td>
<td>2,469</td>
<td>2,615</td>
</tr>
<tr>
<td>United Way</td>
<td>1,698</td>
<td>1,588</td>
<td>1,534</td>
<td>1,222</td>
<td>890</td>
</tr>
<tr>
<td>Amortization of deferred capital contributions</td>
<td>3,184</td>
<td>3,192</td>
<td>4,796</td>
<td>6,076</td>
<td>3,138</td>
</tr>
<tr>
<td>Investment Income</td>
<td>584</td>
<td>488</td>
<td>587</td>
<td>710</td>
<td>980</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>218,322</td>
<td>233,379</td>
<td>247,527</td>
<td>276,080</td>
<td>277,905</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and benefits</td>
<td>135,370</td>
<td>146,217</td>
<td>156,092</td>
<td>170,978</td>
<td>186,049</td>
</tr>
<tr>
<td>Program costs</td>
<td>48,592</td>
<td>52,979</td>
<td>52,897</td>
<td>61,703</td>
<td>56,920</td>
</tr>
<tr>
<td>Financing costs</td>
<td>—</td>
<td>427</td>
<td>600</td>
<td>648</td>
<td>650</td>
</tr>
<tr>
<td>Occupancy costs</td>
<td>20,056</td>
<td>21,642</td>
<td>21,946</td>
<td>23,282</td>
<td>24,321</td>
</tr>
<tr>
<td>Allocation to YMCA Canada</td>
<td>1,449</td>
<td>1,411</td>
<td>1,289</td>
<td>1,283</td>
<td>1,201</td>
</tr>
<tr>
<td>Amortization of capital assets</td>
<td>8,235</td>
<td>8,816</td>
<td>11,613</td>
<td>13,073</td>
<td>7,019</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>213,702</td>
<td>231,492</td>
<td>244,437</td>
<td>270,967</td>
<td>276,160</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Excess of revenue over expenses before below noted items</th>
<th>2015/16</th>
<th>2016/17</th>
<th>2017/18</th>
<th>2018/19</th>
<th>2019/20</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excess of revenue over expenses for the year</td>
<td>3,439</td>
<td>4,224</td>
<td>3,690</td>
<td>4,767</td>
<td>1,107</td>
</tr>
</tbody>
</table>

| Change in fair value of investments                  | (1,181) | 2,337   | 600     | (346)   | (638)   |

ANNUAL IMPACT REPORT 2019–2020 18
Our Vision
Vibrant communities where everyone can shine

Our Mission
The YMCA of Greater Toronto is a charity that ignites the potential in people, helping them grow, lead, and give back to their communities

Our Values
Kindness, Well-being, Integrity, Inclusiveness, Respect, and Optimism

YMCA of Greater Toronto
2200 Yonge Street, Unit 300
Toronto, Ontario M4S 2C6
1-800-223-8024
ymcagta.org
thestepsup.ymcagta.org

Connect with us:

@ymcagta
linkedin.com/company/ymca-of-greater-toronto
memberservices@ymcagta.org

YMCA OF GREATER TORONTO IS PROUD TO BE RECOGNIZED BY:

Charitable registration number: 11930 7080 RR0001